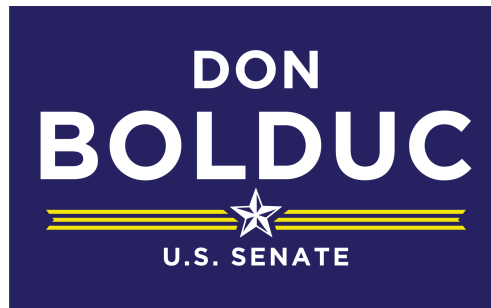


April 28, 2020



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Dear Legislators,

Granite Staters from all political parties can agree that the size of our government, our economy, fiscal policy, tax code, health care costs, and entitlements is not acceptable. Our government is ineffective and this must change. The politics of power and money is the business model in Congress and this must be replaced by the politics of character and integrity.

Instead of worrying about the working class, Congress is focused on their partisan agenda, special interests, investments, and taking care of their corporate big-money donors. Anytime legislation is proposed that is broad and will help the common good it is derailed or gutted. The big money agenda is negatively affecting the working class, small and medium-size businesses. Cronyism is getting in the way of ensuring a level playing field in America by rigging the game. Where does the working-class factor into this calculation??? Well, like we always do, we will be the bill payers. NH and America will need someone that represents their interests, understands what is important them, and is not beholden to special interest groups.

You work hard for your money and deserve to earn, save, spend, and invest as you see fit. You deserve to have your families, jobs, pensions, and your way of life protected as part of the American dream. You will need someone that will work to fix and protect the integrity of our system before it is too late. Our country was founded on the principle of the common good. Our founding fathers wanted to protect Americans from an aristocracy that represented a fundamentally corrupt system. They rebelled against an aristocracy of wealth and power that was able to buy government action. They developed a Constitution and an economic system to protect against tyranny and aristocratic elite. Unfortunately, there are times in our history where the ebb and flow of big money corruption influencing Congress had to be dealt with. Teddy Roosevelt made necessary changes, the 1970's brought changes, and now we need change in 2020. Money and power are corrupting the system by fostering a pay to play environment, influencing members of Congress to do their bidding, and requiring members of Congress to spend huge amounts of time and waste taxpayer money raising money at party call centers. All of this interferes with doing the work of the American people by not crafting, reading, and reviewing bills, by not attending hearings, and by not fully participating in the legislative process.

We must stop those who have political machines financed by special interest groups, those that want to self-finance, buy elections, and influence voters and organizations with money. Do not let your voice be influenced or drowned out by those that control the big money agenda. You want someone in Congress that is focused on your agenda. Over 74% of the members of Congress want a change to the system (Pew Center). 84% of Democrats and 72% of Republicans favor limiting the amount of money spent on campaigns and issues (Pew Center). We need a non-partisan attack on the hyper-concentration of wealth and power in our country.

You need to pick a candidate you can trust to be a good steward of your money. I would rather spend my time earning votes than raising money. I believe in the grassroots approach that supports you and encourages you to get invested, pay attention, get friends to vote, and have faith in the system. America will never be destroyed from the outside. If we fail, it will be because we destroyed ourselves. That is Lincoln, and nothing is more

corrupting than money and politics. I did not come from money. Like others, I do not believe money wins. I am running to serve the greater good and make a change that believes in you.

We are dealing with two crises now, health and economic. The current crisis has revealed that Congress cannot come together to solve a problem for the collective good of the people. Let's be thankful we are not responding to a crisis that requires us to prepare and go to war. They have not developed a response that is targeted and temporary, focused on public health, and has an immediate impact. Our federal House members and Senate members are not in session and have not developed a virtual alternative to do your business. This is wrong and why the people and the process needs to change.

Many legislators now prefer legislating their way out of a problem instead of solving the problem, prefer fundraising to relationship building, prefer partisanship to working together, and self-service to institutional integrity. There have been many attempts to reform congress, but we are at the brink of a very dangerous and disastrous situation. A serious reform effort must change and influence these choices to make Congress more effective and serve the people, or America will be in trouble economically and less safe and secure. DC is a septic tank and it needs unclogging and a cleaning. We need to change the culture of Washington to encourage more constructive and civil behavior. This starts with making the right choice, changing the people, and changing the process. We must understand that sending the same people back to Congress is a rubber stamp for no change.

Congressional reform might not sound all that sexy on the surface, but if you are frustrated with Washington's chronic dysfunction then you should care enough to send a representative to DC with proven public service experience and problem-solving skills that will work for you and solve problems. The first step is to put people first by supporting and electing a servant and effective leader. As I did in the military, I will make decisions for the greater good, and make ethics, character, and morality the politics of America not power and money. I offer the following changes that would have an immediate impact on how Congress works more effectively for the people.

1. Develop a climate that promotes and rewards civility and condemns partisanship. This would result in members **working together, reducing blame, and finger-pointing.**
2. Pass a law that no member of Congress can become a lobbyist until they have been out of office for 12 years. In 1974 3% of the former members of Congress were lobbyists, today that number is 50%. Cashing out on public service is wrong.
3. No budget no pay-Do your job. This would focus members on fiscal responsibility and a better functioning government.
4. Filibuster reform. This would reduce and **prevent gridlock.**
5. Change the Congressional Calendar to **improve quality of work, improve time management, and improve constituent support.**
6. Decentralize the power from leadership to the committees to prevent backroom deals and special interest groups and lobbyists from driving the process. This would be a huge adjustment (pre-1995) and return responsibilities to the committees and empower members to do the right thing.
7. Up or down vote in 90 days or the nominee is automatically approved. This would force the Senate members to vote or lose their vote. No more playing politics with nominations. Getting nominations filled is critical to the successful running of our government.
8. I support term limits and election finance reform. This will be a huge step in opening the aperture to qualified candidates as money will not be the limiting factor and will prevent career politicians. A good representative will do great things in 6 terms in the house and 2 terms in the Senate. A bad one will be limited and corrected by institutional limits. Election reform must begin with a constitutional amendment, overturn the Citizens United decision to prevent dark money, 100% transparency for all campaign spending,

limit self-funding, prohibit lobbyists from raising campaign dollars, members of congress must have a waiting period before being allowed to work as a lobbyist, fund campaigns with small, and donor contributions supplemented with public funds.

What should be done?

First, Congressional reform.

Second, election reform.

Third, term limits.

Fourth, reduce the size of the government.

Fifth, be fiscally responsible.

Sixth, stop spending billions of dollars on duplicative services.

Seventh, focus on funding the constitutionally mandated duties of the federal government, first and foremost national security and defense. The federal government should return control of many programs to the private sector and state and local governments. Programs often work best and cost less when they are run by those closest to the people affected by them.

Eighth, reform the biggest welfare programs in the budget, from Social Security, Medicare, Medicaid, and health care to return control over health and retirement decisions to Americans.

And finally, we need tax reform, reform health care, reform welfare, reform the 3rd rail, reform Medicare, reform social security disability, and eliminate thousands of heavy-handed regulations that just grow government and siphon away our money and our freedoms.

This is not about being perfect. This is not about making mistakes. This is about sending experienced public servants with character, and integrity to the Senate. This is about being accountable for mistakes. This is about being responsible and putting people before politics. This is about returning transparency, trust, and confidence to the Congress. This is about moving the power back to you and away from special interests and big money.

I have all these qualifications. The distinction between me and the other candidates is that I served for 33 plus years for one of the most respected institutions in our country and my record as a public servant speaks for itself. I will work for you and would consider it the highest honor to represent NH in DC.

I wish you all good health.

God Bless,
Gen. Don Bolduc



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Donald Bolduc retired from the U.S. Army. Use of his military rank, job titles, and photographs in uniform does not imply endorsement by the Department of the Army or the Department of Defense.