



New Hampshire Department of
**BUSINESS AND
ECONOMIC AFFAIRS**



October 1, 2025

Governor Kelly Ayotte
State of New Hampshire
Concord, NH

Governor,

I am deeply grateful for the confidence and support you expressed in your nomination for me for a third term in July, as well as for the support that nomination has received from businesses across the State. However, there is no path forward, and I am writing to formally submit my resignation as Commissioner of the Department of Business & Economic Affairs, as well as Executive Director of the Governor's Office of Emergency Relief and Recovery, effective Friday, October 17.

Since BEA's creation in 2017, I have worked toward a shared vision of providing New Hampshire businesses with a new, holistic approach to economic development—one aimed at addressing workforce needs and on revitalizing the communities where that workforce lives. Over these years, this strategy has yielded strong results, and New Hampshire has experienced remarkable economic progress: record-low unemployment, sustained population growth, record-setting tourism visitation and spending, stronger collaboration across state partners, new tools and options for employers, and—for the first time—statewide access to high-speed broadband.

I am deeply grateful to the outstanding staff at both BEA and GOFERR. Their professionalism, dedication, and determination have made these achievements and many more possible. Together, we not only accomplished the goals set out in 2017 but also navigated the unprecedented challenges of a global pandemic and economic volatility.

All this being the case, I am confident BEA is firmly established as an essential part of state government and in position to continue to meet the many ongoing economic opportunities for New Hampshire's economy.

Sincerely,

A handwritten signature in blue ink, appearing to read 'Taylor Caswell'.

Taylor Caswell
Commissioner